#### IDAHO PERSONNEL COMMISSION

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# IDAHO PERSONNEL COMMISSION

## STATE OF IDAHO

SUSAN ISAAC,	) ) )	
Petitioner,	)	IPC NO. 98-05
VS.	) ) )	DECISION AND ORDER ON PETITION FOR REVIEW
DEP'T OF CORRECTION,	)	ALL VIZ W
Respondent.	) )	

THIS MATTER CAME ON FOR HEARING ON THE PETITION FOR REVIEW on February 12, 1999. Petitioner Susan Isaac (Isaac or Petitioner) was represented by F. Michael Burkett, Jr.; Respondent Department of Correction (Department) was represented by Paul R. Panther, Deputy Attorney General. The petition for review involved the hearing officer's decision dated September 4, 1998. WE AFFIRM.

I.

## **BACKGROUND AND PRIOR PROCEEDINGS**

A. Facts.

Petitioner Susan Isaac is a classified employee of the Department. In October, 1997

at the time the issues leading to this appeal arose, Isaac was a food service officer at a

Department facility. At that time she was the second most senior of the eight employees in

the food service division. It appears that in the food service division, shift assignments are

based on a seniority bidding system. On October 17, 1997, Isaac was assigned to the

graveyard shift. As a less preferable shift, the graveyard shift was usually left to the

employees with the least seniority.

1. December 5 Problem Solving Request

On December 5, 1997, Isaac filed a request for problem solving, seeking resolution

of a number of issues. Issues relevant to this appeal were limited to the shift change, the

denial of her seniority, and an investigation which Isaac alleged had been conducted without

notice. Included with Isaac's problem solving request was a list of individuals that Isaac

believed had information pertinent to the resolution of her concerns, and requests for

physical and documentary evidence pertaining to the alleged investigation.

On December 15, 1997, the problem solving meeting was held. The record is

unclear as to who was present. Individuals that Isaac had asked to be present were not

allowed to attend, nor was the physical and documentary evidence she requested provided.

Warden Paskett issued his response to the problem solving meeting on December

17. In pertinent part, his response noted that:

1. Isaac's shift change was made for reasons of institutional need;

2. The seniority bidding policy upon which Isaac relied did not apply to food service

staff, only to security staff, but even if it were applicable, the policy allows seniority to be

suspended based on institutional need;

3. So far as Paskett was aware, Isaac had not been investigated by the Department

regarding allegations that she brought contraband into the institution, had never been

investigated by Deputy Warden Miller, and apart from knowledge of a letter from a law firm

which had been mistakenly delivered to Deputy Warden Miller, was unaware of an

investigation regarding a workers compensation claim; and,

4. Deputy Warden Miller did not make statements that Jacobs was involved in an

improper sexual relationship with another employee.

Isaac disagreed with Warden Paskett's decision regarding her problem solving

request, and on January 5, 1998, filed an "Objection and Request for Review by the

Director." Director Spalding responded to Isaac's requested review by memo dated January

21, 1998.

Director Spalding supported the restructuring of the food service division which

resulted in the rearranging of shifts. The director noted that while such shift changes could

negatively affect individual employees, institutional needs must remain the primary focus of

decision-making. The director also pointed out that it is a job requirement of the food

service officer position to be willing to work various shifts and various days. Director

Spalding also noted that the seniority policy for shift bidding was only applicable by its terms

to security staff.

Director Spalding also reaffirmed Warden Paskett's determination that there was no

evidence that Isaac had been under formal investigation for work-related matters. Director

Spalding noted that the lack of a formal investigation should not be read to preclude the

possibility of Isaac's name surfacing in a fact-finding such as occurred as a result of an

inmate gaining access to a knife blade from the kitchen area.

This decision by Director Spalding concluded the Petitioner's December 5, 1997

problem solving request.

2. December 30 Problem Solving Request

On December 16, 1997, Petitioner Isaac received a letter of reprimand. The

reprimand arose from the discovery in September, 1997, that three knife blades were missing

from the kitchen inventory. The subsequent review revealed that Isaac and another

employee, food service officer Terry Jacobs, had known since March, 1997, that an inmate

had hidden a security key which accessed the knife box. This information was not reported

by Isaac and Jacobs until October 1997. The letter of reprimand noted that Petitioner's

failure to report or remediate inmate access to knife blades constituted a violation of

Department policy and IPC rules. The letter of reprimand concluded by reminding

Petitioner that she could request problem solving regarding the reprimand by filing a request

within five working days.

On December 30, 1997, Isaac filed a second request for problem solving. This

request identified several issues for problem solving, but the only one relevant to this appeal

pertained to the December 16 letter of reprimand. Petitioner asked that the reprimand be

rescinded.

The Department misfiled the December 30 request with the December 5 problem

solving request. By memo dated January 20, 1998, Phyllis Blunck, Personnel Manager,

notified Isaac of the subsequent reappearance of the December 30 filing. Because the

Director's response to Isaac's first problem solving request addressed all the issues raised in

her second request, including the letter of reprimand, Ms. Blunck advised Isaac that the

December 30 request would not be pursued further by the Department.

B. Appeal to Personnel Commission.

Isaac filed two timely appeals with the IPC on February 25, 1998. The first appeal

was from Director Spalding's January 21, 1998 final decision regarding her December 5

problem solving request. The appeal alleged that Director Spalding's final decision was

arbitrary and without basis in law or fact, deprived Isaac of a right or benefit to which she

was entitled by law, and was a violation of Idaho Code § 67-5315 and Department policies.

The second appeal was regarding the Department's response to her December 30, 1997

problem solving request. The appeal alleged that the denial of Isaac's December 30 problem

solving request was arbitrary and without basis in fact or law, deprived Isaac of a right or

benefit to which she was entitled by law, subjected Isaac to discipline without due process,

and was a violation of Idaho Code § 67-5315 and Department policies. Both appeals were

consolidated as IPC No. 98-05 and assigned to hearing officer Bergquist.

The Department filed a motion to dismiss on July 17, 1998. The motion was briefed

by both parties. The hearing officer issued his Order Granting Motion to Dismiss on

September 4, 1998.

Isaac filed a timely petition for review.

II.

**ISSUE** 

There is really only one issue to be decided in this matter: Did the hearing officer err

in dismissing Isaac's appeal for lack of jurisdiction? The primary issue raises several

subsidiary issues:

1. Was Petitioner's December 5, 1997 problem solving request handled in

accordance with applicable statutes, rules, and policies?

2. Did the Department deny Petitioner access to the problem solving process?

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3. Is problem solving as established by Idaho Code § 67-5315 a "right and/or benefit" to which Petitioner is "entitled by law?"

III.

#### STANDARD AND SCOPE OF REVIEW

The standard and scope of review on disciplinary appeals to the IPC is as follows:

When a matter is appealed to the Idaho Personnel Commission it is initially assigned to a Hearing Officer. I.C. § 67-5316(3). The Hearing Officer conducts a full evidentiary hearing and may allow motion and discovery practice before entering a decision containing findings of fact and conclusions of law. In cases involving Rule 190 discipline, the state must prove its case by a preponderance of the evidence. IDAPA 28.01.01.201.06. That is, the burden of proof is on the state to show that at least one of the proper cause reasons for dismissal, as listed in I.C. § 67-5309(n) and IDAPA 28.01.01.190.01, exist by a preponderance of the evidence.

On a petition for review to the Idaho Personnel Commission, the Commission reviews the record, transcript, and briefs submitted by the parties. Findings of fact must be supported by substantial, competent evidence. *Hansen v. Idaho Dep't of Correction*, IPC No. 94-42 (December 15, 1995). We exercise free review over issues of law. The Commission may affirm, reverse or modify the decision of the Hearing Officer, may remand the matter, or may dismiss it for lack of jurisdiction. I.C. § 67-5317(1).

Soong v. Idaho Dep't of Health and Welfare, IPC No. 94-03 (February 21, 1996), aff'd Case No. CV 96-00106 (Dist. Ct. 2nd Dec. 6, 1996) (footnote omitted). This case presents only issues of law over which we exercise free review.

IV.

#### **ANALYSIS**

#### A. Preliminary Matters.

Along with its briefing on the petition for review, the Department filed a motion seeking to supplement the excerpt of record provided by Petitioner. The documents

included in the request to supplement were, with one exception, included in the record

created before the hearing officer and are thus before the Commission. There is a long line

of authority which holds that the Commission is precluded from taking further evidence on

petition for review. Fridenstine v. Idaho Dep't of Admin., IPC No. 95-12 (Aug. 23, 1996),

citing IDAPA 28.01.01.202; Leone v. Idaho Dep't of Correction, IPC No. 95-06 (June

25, 1996), citing Sarbacher v. Lewis-Clark State College, IPC No. 95-03 (Sept. 15,

1995); Bowen v. Idaho Dep't of Fish and Game, IPC No. 94-21, p. 3, n. 2, (Decision and

Order on Remand, Feb. 27, 1996), citing Hansen v. Idaho Dep't of Correction, IPC No.

94-42 (Dec. 15, 1995), Department of Health and Welfare v. Sandoval, 113 Idaho 186,

188 n. 2, 742 P.2d 992, 994 n. 2 (Ct. App. 1987), I.C. §§ 67-5316, 67-5317.

For the reasons stated above, the Commission denies the Department's request to

supplement the record.

B. December 5 Problem Solving Request.

The hearing officer correctly determined that the Commission lacked jurisdiction to

hear an appeal of Isaac's December 5 problem solving request.

It is well settled law that:

As a general rule, administrative authorities are tribunals

of limited jurisdiction and their jurisdiction is dependent

entirely upon the statutes reposing power in them . . .

Washington Water Power Co., v. Kootenai Environmental Alliance, 99 Idaho 875, 879,

591 P.2d 122, 126 (1979) cited in Sheets v. Idaho Department of Health and Welfare,

114 Idaho 111, 113, 753 P.2d 1257, 1259 (1988). Appeals to the Commission are limited

by statute. Pertinent to this appeal, Idaho Code § 67-5316(1)(b) provides that an

employee may appeal the failure of an appointing authority to grant a right or benefit to

which the employee is entitled by law.

The statutory scheme creating the problem solving and due process procedures

recognized that not every issue which was appropriate for problem solving would be

appealable. Because very few problem solving procedures will involve a right or benefit

to which an employee is entitled by law, very few problem solving outcomes will be

appealable.

Isaac claims that she is entitled to appeal because she was denied a right or

benefit when she was not allowed to present witnesses or introduce physical or

documentary evidence at her problem solving meeting. The hearing officer rightly noted

that nothing in Idaho Code § 67-5315, IPC Rule 200, or Department policy entitles an

employee to present witnesses or introduce evidence during a problem solving. The

Department's problem solving policy (Department of Correction Policy 203(4)(c)(2))

suggests that the decision maker "should take into account" the preference of the employee

in deciding who shall be present at the meeting. This permissive language is in contrast with

the mandatory language found in Idaho Code § 67-5315, IPC Rule 200.04, and Department

policy which entitles an employee to representation by a person of their choice at the later

stages of the problem solving process.

Problem solving is not and was not intended to be a quasi-judicial hearing. It is a

simple process designed to encourage dispute resolutions by more informal means.

The procedure shall contain a statement from the department head encouraging employees to use the procedure for any

nondisciplinary, job-related matters, and encouraging the

employee, supervisors, and upper-level managers and administrators to resolve the matter at the lowest

management level possible within the organization.

IPC Rule 200.04. Isaac's problem solving request led to a problem solving meeting, was

given full consideration by Warden Paskett, and was reviewed and considered by Director

Spalding who issued a final decision, all in accordance with applicable statutes, rules and

policies. Petitioner agrees that the matters which were the subject of the problem solving, in

and of themselves, do not fall within the rights and benefits language. Isaac received the full

benefit of the problem solving process, but not the outcome which she sought. Petitioner

was denied no right or benefit to which she was entitled.

Further, this Commission lacks jurisdiction over Isaac's appeal of the December 5

problem solving outcome because Isaac's request for problem solving was not timely. IPC

Rule 200.04 requires the initial problem solving request be filed within "five (5) working days

after being notified or becoming aware of a nondisciplinary matter which may be handled

through the problem-solving procedure." In this case, Petitioner learned of the shift change

on October 17, 1997. Her request for problem solving was not filed until December 5,

1997. Not including holidays and weekends, 34 business days elapsed from notice of the

shift change to the problem solving request. An untimely request may be accepted and

considered by the Department, but "the employee waives any right of review by the

Commission by not complying with the time limit for filing." IPC Rule 200.03. Even if the

December 5 problem-solving process was fatally flawed, Petitioner waived any right to

appeal when she waited thirty-four days to file her problem solving request.

C. December 30 Problem Solving Request.

Petitioner's December 30 problem solving request was a result of the letter of

reprimand which she received on December 16, 1997. A letter of reprimand is an

appropriate subject for problem solving. It is not-disciplinary in nature and not otherwise

precluded by Idaho Code § 67-5315. Petitioner contends that the Department declined to

consider her request for problem solving, and that such a refusal constituted the denial of a

right or benefit to which she was entitled by law. This raises two questions: Did the

Department fail to provide Petitioner access to the problem solving process; and if so, is

problem solving as established by Idaho Code § 67-5315 a "right and/or benefit" to which

Petitioner is "entitled by law?"

Did the Department deprive Isaac of access to the problem solving process when it

chose not to consider her December 30 request? A careful review of the two problem

solving requests and Director Spalding's response shows that Isaac was not denied access to

the process.

The issues raised in the first problem solving request were:

1. The shift change, which included:

a. the issue of seniority bidding;

b. a claim that the shift change is tantamount to constructive discharge;

2. Alleged investigations, which included:

a. alleged investigation that Isaac brought contraband into the

institution with intent to sell;

b. alleged investigation into Isaac's relationship with a co-worker;

c. alleged investigations regarding workers compensation claims;

3. That Deputy Warden Miller's actions caused rumors about Isaac's

relationship with a co-worker and resulted in a hostile work environment;

4. That Deputy Warden Miller was retaliating against Isaac for previously

exposing a workplace impropriety; and

5. That she was denied the opportunity to present witnesses and evidence.

The issues raised in the December 30 problem solving request were:

- 1. The December 16, 1997 letter of reprimand;
- 2. The alleged investigation into inmate access to knife blades.

The letter of reprimand was issued, and Isaac's second problem solving request was filed, prior to Director Spalding's final decision on the December 5 problem solving request. It is clear from Spalding's letter that he considered all of the documents concerning both requests before making a final decision on her first request. The director's final decision in the December 5 request addressed the following issues:

- 1. Denial of her request to present witnesses and evidence (Dec. 5, Issue 5).
- 2. The shift change (Dec. 5, Issue 1), including:
  - a. seniority bidding (Dec. 5, Issue 1.a);
  - b. recognition of the hardship that a shift change could cause, and observation that shifts would rotate ever six months and that employee preferences would be considered, and that shift trading might be possible (Dec. 5, Issue 1.b);
- 3. Alleged investigations (Dec. 5, Issue 2; Dec. 30, Issue 2), including:
  - a. alleged investigation concerning contraband (Dec. 5, Issue 2.a);
  - b. alleged investigation concerning rumors of a relationship with a coworker (Dec. 5, Issue 2.b, and Issue 3);
  - c. alleged investigation concerning workers compensation (Dec. 5, Issue 2.c);
  - d. alleged investigation concerning inmate access to knife blades (Dec. 30, Issue 2);
- 4. Allegations of retaliation (Dec. 5, Issue 4);
- 5. Letter of reprimand (Dec. 30, Issue 1).

This list encompasses every issue that Petitioner raised in her two problem solving requests.

When the Department discovered that it has misfiled the second request, it was clear that all

those issues had been addressed along with the issues presented in the first request. To

problem-solve the December 30 request in light of Director Spalding's comprehensive

response would have been redundant.

In this case, and under these circumstances, Petitioner was not denied access to the

problem solving process. Because Isaac was not denied access to the process, we need not

determine whether the process itself is a right or benefit to which the employee is entitled by

law.

V.

CONCLUSION

The hearing officer correctly determined that, with regard to the December 5

problem solving, Petitioner had not been deprived of any right or benefit which would make

the problem solving result appealable. We AFFIRM the hearing officer' decision for the

reasons stated therein and upon the additional ground that Petitioner waived any right to

appeal by failing to file the initial problem solving request within five days of receiving notice

of the shift change.

We AFFIRM the hearing officer's dismissal of the appeal pertaining to Isaac's

second problem solving request, but for different reasons than those articulated by the

hearing officer. The hearing officer dismissed because letters of reprimand are not

disciplinary. In her Petition for Review, Isaac argued that problem solving itself was a right

or benefit to which she was entitled by law and that she was entirely denied access to the

process. Dismissal remains appropriate because the record is clear that Petitioner was not

denied access to the process.

VI.

STATEMENT OF APPEAL RIGHTS

Either party may appeal this decision to the District Court. A notice of appeal must

be filed in the District Court within forty-two (42) days of the filing of this decision. Idaho

Code § 67-5317(3). The District Court has the power to affirm, or set aside and remand the

matter to the Commission upon the following grounds, and shall not set the same aside on

any other grounds:

(1) That the findings of fact are not based on any substantial, competent

evidence;

(2) That the commission has acted without jurisdiction or in excess of its

powers;

(3) That the findings of fact by the commission do not as a matter of law

support the decision. Idaho Code § 67-5318.

DATED this 10th day of March, 1999.

BY ORDER OF THE IDAHO PERSONNEL COMMISSION

Sherry Dyer, Chair

/s/

Peter Boyd

/s/	
Ken Wieneke	
/s/	
Don Miller	

# **CERTIFICATE OF SERVICE**

I HEREBY CERTI	FY that a true :	and correct copy	of the Decision as	nd Order in
Isaac v. Dep't of Corrections,	IPC No. 98-05,	was delivered to	o the following pa	rties by the
method stated below on the	<u>10th</u>	_day of <u>March</u>	, 1999.	

## FIRST CLASS MAIL

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/s/

Val E. Rodriguez Secretary to Executive Secretary

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